

BEPS and Sustainability of Current Corporate Taxation

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Introduction

- Profit shifting of multinational enterprises (MNEs) is a known problem
 - Plenty of research conducted on the issue¹
- Literature acknowledges several **profit-shifting channels**:
 - Transfer pricing (intra-company prices differ from third party prices)
 - Debt-shifting (interest expenses paid to low-tax countries)
 - Locations of patents (chosen strategically)
- Profit-shifting has severe **adverse effects**:
 - Reduces the worldwide tax revenue (OECD: 4-10% of global CIT)
 - High-tax countries lose tax revenues to low-tax countries
 - Distorts competition (MNEs vs non-MNEs)
 - May affect tax morale

¹E.g. Huizinga and Laeven (2008); Huizinga et al. (2008); Dishinger and Riedel (2011); Karkinsky and Riedel (2012); Buettner and Wamser (2013); Heckemeyer and Overesch (2013); Dharmapala (2014, 2016); Egger and Stimmelmayer (2017); Kauppinen and Ropponen (2018)

Tax Revenue Losses from BEPS

| | Study | CIT Revenue Loss ² | % of CIT Revenue |
|-------------|--------------------------------|-------------------------------|--------------------|
| Whole World | OECD (2015) | \$100 - \$240 bn | 4% - 10% |
| | Clausing (2016) | \$279 bn | 20.1% |
| | Crivelli et al. (2016) | \$650 bn | |
| | Cobham and Janský (2018) | \$500 bn | |
| | Janský and Palansky (2018) | \$80 bn | |
| | Tørsløv et al. (2018) | | 10% |
| | Beer et al. (2019) | \$49 bn | 2.6% |
| USA | Clausing (2016) | \$77 - \$111 bn | 32% - 45% |
| | Cobham and Janský (2018) | \$189 - \$278 bn | 1.1% - 1.7% of GDP |
| | Tørsløv et al. (2018) | \$30 bn | 14% |
| | Álvarez-Martínez et al. (2018) | €101 bn | 10.7% |
| | Cobham and Janský (2019) | \$84.8 bn | |
| | Beer et al. (2019) | \$62 bn | 17.2% |

²Estimates from an unpublished manuscript (Lumme, Ropponen 2019)

Tax Revenue Losses from BEPS

| | Study | CIT Revenue Loss | % of CIT Revenue |
|---------|--------------------------------|--------------------|------------------------|
| Europe | Huizinga and Laeven (2008) | \$900 M | |
| | Dover et al. (2015) | €50 - €70 bn | |
| | Candau and Le Cacheux (2017) | €98 bn | |
| | Álvarez-Martínez et al. (2018) | €36 bn | 7.7% |
| Finland | Clausing (2016) | \$1 bn | 18 % |
| | Cobham and Janský (2018) | \$0.28 - \$0.41 bn | 0.11 % - 0.16 % of GDP |
| | Janský and Palansky (2018) | \$37 M | 0.7 % |
| | Tørsløv et al. (2018) | \$0.6 bn | 11 % |
| | Álvarez-Martínez et al. (2018) | €0.2 bn | 4.9 % |
| Norway | Clausing (2016) | \$2.3 bn | 4% |
| | Janský and Palansky (2018) | \$159 M | 2.2% |
| | Tørsløv et al. (2018) | \$1.1 bn | 8% |

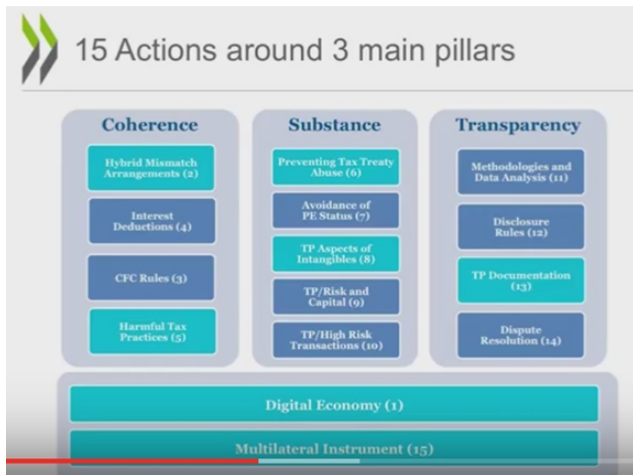
- BEPS implies large tax revenue losses → not a minor issue!
- It also provides countries incentives for **tax competition**
 - Countries cannot solve the problem by themselves
- Both OECD and EU have tried to tackle the profit shifting problem

OECD and EU Solutions for BEPS

- The OECD and the EU have taken large-scale actions to restrict profit shifting of MNEs:
 - BEPS-project
 - ATAD
 - C(C)CTB

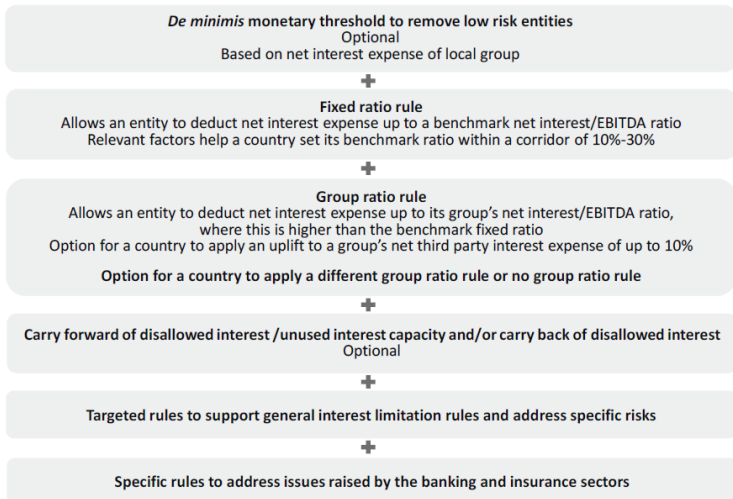
BEPS-project

- The Action Plan of the OECD BEPS-project (OECD 2013)
- **Recommendations** for countries to make their tax systems more resilient against profit shifting (best practices)



Example: Action 4 (Interest Deductions)

Figure 1.1 Overview of the best practice approach



Anti-Tax Avoidance Directive; ATAD

- Anti-Tax Avoidance Package (ATAP)

| | | Measure | Target |
|----------------------------------|----------------|---------------------------------------|--|
| ATAP | ATAD | Interest Limitation Rule (TCR/IB) | Reduce Debt Shifting Possibilities |
| | | Controlled Foreign Company (CFC) Rule | Reduce Extent of Profit-Shifting Possibilities |
| | | General Anti-Avoidance Rule (GAAR) | Discourage Artificial Arrangements |
| | | Hybrid Mismatch Rule | Reduce Hybrid Mismatch Possibilities |
| | | Exit Taxation | Prevent Valuable Assets from Exiting |
| | Other measures | Country-by-Country Reporting (CbCR) | Improve Transparency |
| | | Recommendation on Tax Treaties | Address Treaty Abuses |
| | | External Strategy | More Coherent Dealing with Third Countries |
| Study on Aggressive Tax Planning | | Improve Knowledge | |

- Provides minimum standard for anti-tax avoidance measures in the Europe
- Tax rules implemented via **national legislations** (non-voluntary)
- ATAP is composed of ATAD and other measures
- The measures are in line with the BEPS-project

Performance of Anti-Tax Avoidance Measures

- How do the anti-tax avoidance measures work?
- Literature on the effects of several anti-tax avoidance measures:³
 - Interest limitation rules (TCRs and IBs/ESRs)⁴
 - Controlled Foreign Company (CFC) rules
 - Transfer Pricing (TP) documentation
- The measures are likely to **limit profit shifting**, but increase the complexity of tax system

³ See e.g. Finnish Working Group on BEPS; Rajamäki et al. (2017)

⁴ TCRs place an upper limit for debt-to-equity ratio. ESRs or IBs restrict the deductibility of interest expenses relative to some profit-related measure (like EBIT or EBITDA)

Interest Barriers (IBs)

- Interest barriers included in each solution (BEPS, ATAD, C(C)CTB)
- *Empirical* studies on interest limitation:
 - TCRs:
 - Reduce debt-to-asset ratio (Buettner et al. 2012; Blouin et al. 2014; Ruf and Schindler 2015; Buettner et al. 2016)
 - Negative effects on investments (FDI; Buettner et al. 2014)
 - Internal debt shown to be relatively easily replaced by external debt (Wamser 2014)
 - ESRs/IBs:
 - Reduce debt-to-asset ratio, but induce firm splittings (Buslei, Simmler 2012; Dressler, Scheuring 2012; Merlo and Wamser 2014)
 - Reduce financial expenses of companies (Harju et al. 2017; Finnish IB reform in 2014)⁵
 - The optimal IB design has also been studied (unpublished manuscript Kari, Ropponen 2019; EBIT vs EBITDA; theoretical)
- Interest limitation rules are likely to reduce profit shifting

⁵ Comparable MNEs from other Nordic countries used as a control group for Finnish MNEs. Financial expenses decreased among Finnish MNEs by 25-30% compared to the control group. No evidence of increased transfer pricing. No evidence of real responses.

Controlled Foreign Company (CFC) Rules

- CFC rules shown to **restrict passive investment** to low-tax countries (Ruf, Weichenrieder 2012)
 - CFC rules affect also on location decisions of internal banks and profit centers
- After Cadbury-Schweppes (ECJ) decision the profit centers were relocated (Ruf, Weichenrieder 2013)
- CFC rules affect negatively **real investments** abroad (Egger, Wamser 2015)
- CFC rules likely to reduce profit shifting

Transfer Pricing (TP) Documentation

- TP documentation shown to reduce profit shifting (Beer, Loeprick 2015; Riedel, Zinn, Hofmann 2015; De Mooij, Liu 2018)
- Especially Country-by-Country (CbC) reporting important

Common (Consolidated) Corporate Tax Base; C(C)CTB

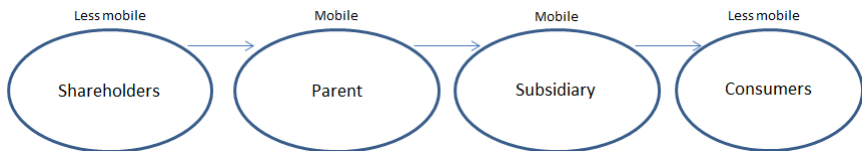
- C(C)CTB is a very different approach than BEPS-project and ATAD
 - ① Pools tax bases within a corporate group
 - ② These tax bases are allocated across countries by FA
 - FA includes assets, labour and destination-based sales
- In C(C)CTB tax revenues of a country do not depend on where the profits are, but where the apportionment factors are
 - Sales less mobile than labour and assets → efficiency gains?
 - Assets and labour more mobile → may exacerbate tax competition
 - Redistributes tax revenues across countries (some countries lose, some gain)
 - Currently conducting tax revenue calculations for Finland (unpublished manuscript Kauppinen, Ropponen 2019)
 - Also studying the effects of AGI on investment incentives and tax competition (Kari et al. 2018)
- C(C)CTB encourages strategic behavior and may increase tax competition

Evaluation of OECD and EU Solutions

- BEPS and ATAD
 - Likely to raise the minimum standards of anti-tax avoidance measures in Europe
 - Increase complexity → **administrative and compliance costs** (Collier et al. 2018)
 - They still leave scope for tax-planning and **tax competition**
 - Therefore BEPS and ATAD do not seem to provide a stable tax system
 - More generally: as long as basic principles of the international tax system are kept unchanged, the base eroding profits shifting incentives remain
 - BEPS and ATAD target to profit shifting, not to tax competition
- C(C)CTB
 - May exacerbate tax competition
 - Profit shifting is not only “paper” profit shifting, but also on real activity
 - Distribution of tax revenues are likely to change between countries
- OECD and EU solutions for profit shifting are **not providing a stable corporate tax system**, but the (effective) tax rates are assumed to further decrease and erode the corporate tax base

Are There Means to Solve This Problem?

- From the efficiency perspective a big problem in taxing corporate profits is that they are relatively mobile (see Kari, Ropponen 2018)



- Individuals ([shareholders](#) and [consumers](#)) less mobile than company profits
 - Taxation based on individual locations may have efficiency gains compared to company profit taxation
- Taxing profit at destination likely to be more efficient way to tax
 - Destination-Based Cash Flow Tax (DBCFT) is one proposal for taxation based on consumer locations (Auerbach et al. 2017)
 - In such a system location of company profits does not matter
 - It would thus remove both the [profit shifting](#) and the [tax competition](#) incentives
 - Zucman (2018) also proposes sales-based apportionment of MNE profits

IMF Solutions

- IMF (2019) calls for a fundamental change (in international CIT system)
- Suggests the following alternative tax architectures:
 - ① **Minimum taxation** on investment (inbound or outbound FDI)
 - May stop tax competition
 - ② Taxing rights to **destination** country (border-adjusted profit taxes)
 - The most efficient way to address tax competition and profit shifting
 - ③ **Residual profit allocation**
 - Normal return allocated to source country, residual on formulaic basis
 - Combination of current rules and destination-based taxation

Special Challenge: Digital Economy

- EU (EC 2018a,b):
 - Proposal for corporate taxation of a **significant digital presence**
 - Extends the current PE definition
 - Digital Services Tax (**DST**)
 - For advertisement, services allowing for the interaction, user data
- OECD (Interim Report 2018, Public Consultation 2019) identifies three characteristics in highly digitalized business models:
 - ① Scale without mass (Significant Presence)
 - Based on link between the revenue-generating activity and the economic presence
 - ② Heavy reliance on intangibles (Marketing Intangibles)
 - Employs non-routine/residual split approach
 - Targeted not only to highly digitalized businesses, but tries to respond to broader impact of digitalisation on the economy (portion of profits attributable to marketing intangibles)
 - Based on trademarks, customer data etc.
 - ③ Role of data and user participation (User participation proposal)
 - Suggests residual profit split approach, where **routine** profits are allocated according to current rules and **non-routine** profits reallocated based on user locations
 - Revises profit allocation for **certain businesses**
 - Targeted to social media platforms (e.g. Facebook), search engines (Google) and online marketplaces (AirBNB)

Conclusions

- Solutions for problems in the international tax system have been proposed
- BEPS-project and ATAD focus on limiting the profit shifting of MNEs
 - Likely to raise minimum standards of anti-tax avoidance measures and limit profit shifting
 - They also make the system more complex → increase in administrative and compliance cost
 - Retain the tax competition incentives
- C(C)CTB proposal may even exacerbate tax competition between countries
 - Tax competition also over the real activity, not only on paper profit shifting
- OECD and EU initiatives leave room for tax competition between countries
 - Tax rates likely to continue to decrease after OECD and EU solutions
- Thus the OECD and EU solutions do not seem to provide a stable tax system
- More generally: as long as basic principles of the international tax system are kept unchanged, the tax competition incentives likely to remain
- Different approaches needed (like minimum level of taxation; DBCFT)
 - Less mobile tax bases may have efficiency gains (shareholders or consumers)

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